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	UNITED STATES BANKR DISTRICT O	UPTCY COURT F North Dakota
In Re. EC West Fargo, LLC	\$ \$ \$	Case No. 24-30285 Lead Case No. 24-30281
Debtor(s)	§	☑ Jointly Administered
Monthly Operating Rep	ort	Chapter 11
Reporting Period Ended: 08/20/2025	5	Petition Date: 07/08/2024
Months Pending: 14		Industry Classification: 5 2 3 9
Reporting Method:	Accrual Basis	Cash Basis
Debtor's Full-Time Employees (curr	rent):	0
Debtor's Full-Time Employees (as of	f date of order for relief):	0
Statement of cash receipts an Balance sheet containing the Statement of operations (pro Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to pro Schedule of payments to install bank statements and bank	equired schedules must be provided on nd disbursements e summary and detail of the assets, li ofit or loss statement)	
Patrick Finn	F	atrick Finn, VP, Lighthouse Management Group, Inc.

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Address

Printed Name of Responsible Party

900 Long Lake Road, Ste 180, New Brighton MN 55112

Signature of Responsible Party

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Debtor's Name EC West Fargo, LLC

Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$3,802	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$127	\$2,836
d.	Cash balance end of month (a+b-c)	\$3,675	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$127	\$2,836
	t 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$22,977	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$22,977	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$40,472	
e.	Total assets	\$971,652	
f.	Postpetition payables (excluding taxes)	\$36,009	
g.	Postpetition payables past due (excluding taxes)	\$23,416	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
	Total postpetition debt (f+h)	\$36,009	
J. k.	Prepetition secured debt	\$0	
	-	<u></u>	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$932,000	
n.	Total liabilities (debt) (j+k+l+m)	\$968,009	
0.	Ending equity/net worth (e-n)	\$3,643	
Paı	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	40	**
L	course of business		\$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary		
	course of business (a-b)	\$0	\$0
	et 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$127	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$-127	\$-2,836

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Debtor's Name EC West Fargo, LLC

			Ammarrad	Ammuorrad	Paid Current	Paid
			Approved Current Month	Approved Cumulative	Month	Cumulative
Debto	r's professional fees & expenses (bankr	uptcy) Aggregate Total				
Itemiz	ed Breakdown by Firm					
	Firm Name	Role				
i	Fredrikson & Byron	Lead Counsel				
ii	Lighthouse Management Group	Other				
iii						
iv						
v						
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Debtor's Name EC West Fargo, LLC

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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expens	ses (nonbankruptcy) Aggregate Total				
	Itemi	zed Breakdown by Firm					
		Firm Name	Role				
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	ii						
	iii						
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Debtor's Name EC West Fargo, LLC

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Debtor's Name EC West Fargo, LLC

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c.	c. All professional fees and expenses (debtor & committees)				

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition inco	me taxes paid (local, state, and federal)	-	\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued	-	\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid		\$0	\$0
e.	Postpetition prop	perty taxes paid	-	\$0	\$0
f.	Postpetition othe	r taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition othe	er taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		nts made outside the ordinary course of business proval? (if yes, see Instructions)	Yes 🔘	No 💿	
c.	Were any paymen	nts made to or on behalf of insiders?	Yes 🔘	No 💿	
d.	Are you current o	on postpetition tax return filings?	Yes •	No 🔘	
e.	Are you current o	on postpetition estimated tax payments?	Yes 💿	No 🔘	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes 💿	No 🔘	
g.	Was there any po (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
h.	Were all payment the court?	ts made to or on behalf of professionals approved by	Yes 🔿	No O N/A •	
i.	Do you have:	Worker's compensation insurance?	Yes 🔘	No 💿	
		If yes, are your premiums current?	Yes 🔘	No O N/A •	(if no, see Instructions)
		Casualty/property insurance?	Yes 🔘	No 💿	
		If yes, are your premiums current?	Yes 🔘	No O N/A •	(if no, see Instructions)
		General liability insurance?	Yes 🔘	No 💿	
		If yes, are your premiums current?	Yes 🔘	No O N/A 💿	(if no, see Instructions)
j.	Has a plan of reor	rganization been filed with the court?	Yes 🔘	No 💿	
k.	Has a disclosure s	statement been filed with the court?	Yes 🔿	No 💿	
1.	Are you current v set forth under 2	vith quarterly U.S. Trustee fees as 8 U.S.C. § 1930?	Yes 💿	No 🔿	

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Par	rt 8: Individual Chapter 11 Debtors (Only)						
a.	Gross income (receipts) from salary and wages	\$0					
b.	Gross income (receipts) from self-employment	\$0					
c.	Gross income from all other sources	\$0					
d.	Total income in the reporting period (a+b+c)	\$0					
e.	Payroll deductions	\$0					
f.	Self-employment related expenses	\$0					
g.	Living expenses	\$0					
h.	All other expenses	\$0					
i.	Total expenses in the reporting period (e+f+g+h)	\$0					
j.	Difference between total income and total expenses (d-i)	\$0					
k.	List the total amount of all postpetition debts that are past due	\$0					
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No •					
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No N/A •					
Privacy Act Statement 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).							
	I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.						
<u>uo</u>	cumentation are true and correct and that I have been authorize	u to sign this report on behan of the estate.					

Patrick Finn, VP, Lighthouse Management Group, Inc.

Printed Name of Responsible Party

09/18/2025

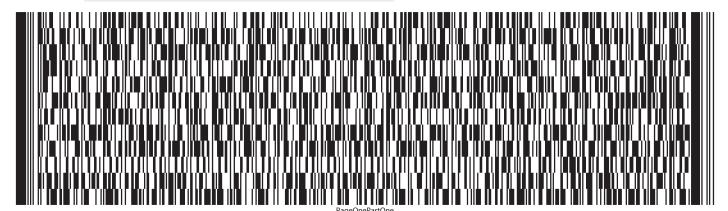
Date

Patrick Finn

Title

Signature of Responsible Party

Chief Restructuring Officer



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PageTwoPartOne

PageTwoPartTwo

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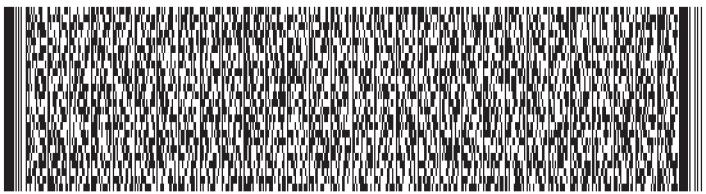
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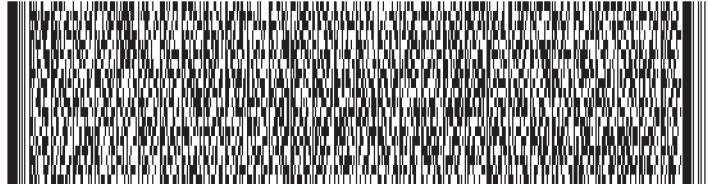
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